



# European Foresight Platform

supporting forward looking decision making

[www.foresight-platform.eu](http://www.foresight-platform.eu)

## Transdisciplinary Foresight – Co-Creating Research Agendas Using Multi-Actor Engagement

EFP Brief No. 262

**Authors:** Niklas Gudowsky [niklas.gudowsky@oeaw.ac.at](mailto:niklas.gudowsky@oeaw.ac.at)  
Mahshid Sotoudeh [msotoud@oeaw.ac.at](mailto:msotoud@oeaw.ac.at)

**Sponsors:** FFG – Austrian Research Promotion Agency

**Type:** Methodological discussion

**Organizer:** Institute of Technology Assessment, Austrian Academy of Sciences, Vienna, Austria;  
[www.oeaw.ac.at/ita](http://www.oeaw.ac.at/ita)

**Duration:** 03/2013 - 02/2016      **Budget:** € 250.000-300.000      **Date of Brief:** June 2016

---

### Purpose

This brief provides methodological insights and lessons learned from experiences with a forward looking multi-actor engagement method that supplies policy advice for framework conditions of research and development (R&D): CIVISTI – Citizen Visions on Science, Technology and Innovation. This qualitative demand-side method cross-links knowledge of lay persons, experts and stakeholders. A national case study on the future of food illustrates the process with exemplary results.

---

### Combining Knowledge

Results of futures studies are often controversial, divergent or even contradictory, and thus become contested (Grunwald 2014). As technological change is rapid, expert anticipation beyond short-term prediction is highly arbitrary. There is a need for broadening the (political) debate on socio-technological development since many actors within the current debate focus on expressing the promise of multiple added values – economic and social – of technological progress. Such a socio-technical imaginary may prescribe a future that seems attainable to the ones involved in the visioning process (Jasanoff/Kim 2009). However, other possible futures may then become less likely and shaping them could become more difficult. Here, engaging citizens as well as involving experts and stakeholders may serve for combining different types of knowledge to build desirable, socially robust futures.

Within this setting, it may be alleviating to ask how the future should look like, instead of merely developing deterministic models to predict how the future will be. Such desirable prospects may then serve as stimulant for the contemporary discourse on governing innovations actively and responsibly in terms of responding to societal needs and challenges.

### Forward looking multi-actor engagement

In this brief we will present and discuss a forward looking multi-actor engagement method that allows for integrating different kinds of knowledge of multiple actor groups into Science, Technology and Innovation (STI) programme development.



## CIVISTI - Citizen Visions on Science, Technology and Innovation

The transdisciplinary, qualitative foresight method CIVISTI is a demand-side approach that identifies societal demands for future developments. Applying the method creates a space where different actors can become mutually responsive to each other. Hereby, it supports what Warnke and Heimeriks (2008) describe as a continuous policy learning process that is not predetermined but open to foster the development of a system which may cope with future uncertainties. “The CIVISTI method is based upon the idea that the process of defining relevant and forward-looking research and innovation agendas could, in many respects, be improved by including consultations with citizens in their development. The method uses citizens’ concerns about societal development as a stepping stone for developing priorities in research programmes” (Engage 2020 2015).

Generally, the method relies on three recursive steps: (1) citizens develop visions of desirable futures, (2) experts elaborate recommendations on the basis of the visions, and (3) these results are then presented again to the citizens for validation before they are presented to addressees (Gudowsky 2012). The method was developed during an FP7 project (2008–2011), tested in seven countries and aimed at creating recommendations for European R&D policy, namely Horizon 2020 (civisti.org). Afterwards, several adaptations to international, national and regional level as well as to different topics took place (e.g. Gudowsky/Sotoudeh 2015a, b). The design and organization of the creative vision building and assessment in the CIVISTI method allows for the integration of citizens’ tacit knowledge alongside experts’ and stakeholders’ knowledge into framing R&D agendas.

### Case Study: Future Foods

The participatory foresight study “Future Foods for Men and Women” engaged citizens, experts and stakeholders to discuss the future of the (Austrian) food system (2013-2016). The study uncovered emerging issues and future challenges, including matters of food safety, production, processing, distribution and consumption, before elaborating scenarios which depict the main findings of the transdisciplinary process. Aimed at proactively shaping the long-term research program of the Austrian Agency for Health and Food Safety (AGES), results are also relevant to decision-makers in innovation and food policy as well as research and development experts and engineers ([www.ages.at/futurefoods/](http://www.ages.at/futurefoods/)).

facilitate the communication of results to citizens and decision makers at a later stage. Scenarios were presented for validation and prioritization to ensure legitimacy of results. A final policy workshop engaged policy makers to ensure that results were applicable to current program building (see table 1).

In 2014 Citizens in four different regions in Austria developed visions of the food system with a view to a desirable future in 30 to 40 years. Information material was developed by the AGES communication team to inspire citizens to think about future food safety. Five creative workshops with 20 to 25 participants each took place in Vienna (twice), Linz, Graz and Innsbruck. Participants were chosen according to standardized criteria (age, education, occupation, sex, city/country residence) to achieve a composition of maximum heterogeneity. Based on values, hopes and fears incorporated in their visions, multidisciplinary teams of experts and stakeholders related to AGES formulated tangible recommendations for research programs. Visions and recommendations were then merged in scenarios to

Table 1: Overview of the CIVISTI methods’ steps in “Future Foods for Men and Women”

Steps	Short description
Visions	Approx. 100 citizens produced 50 visions on desirable futures in 30–40 years.
Analysis of visions	Interdisciplinary research project team performed content analysis of visions and clustered visions to four categories on production, education, policy and product certification, and information.
Recommendations	21 experts in four multidisciplinary teams formulated recommendations on the basis of hopes, fears and social needs implicitly and explicitly expressed in the visions.
Scenarios	Visions and recommendations were assembled in scenarios that depict the context of desirable futures. Sub-scenarios described the impact of scenarios’ framework conditions on two protagonists.
Validation	Scenarios were presented to all participants of the process for validation (citizens and experts).
Policy workshop	Results presented to decision-makers of the Agency for Health and Food Safety others

## Resource Conservation and Partial Self-Sufficiency

There are several intermediate results (e.g. visions, recommendations, scenarios), which can only be presented as excerpts. The analysis of visions showed that some similar topics were discussed in several forums. The topic of education and awareness has played an essential role not only in visions in all forums, but also in experts' recommendations which are based on the visions.

### Exemplary citizens' vision

*Vision title: "Production of food is not only based on economic profits"*

Different areas of actions:

- 1) Trade and production: new values for farming and production like sustainability, regional criteria, low overproduction, good distribution of the resources in all areas
- 2) Consumer: personal responsibility, knowledge and social values are important
- 3) Employees: max. 30 hours of work per week, more holidays
- 4) Environment: resource-oriented, seasonal products

*What are the benefits and advantages associated with the vision?*

- Food for more (all) people
- Protection of environment and climate through organic farming
- Local production will increase
- Healthy food for the people

Themes and values to be considered that have been identified in this vision are: Regional cultivation, a critical look at global structures, new employment models, resolution of urban structures.

### Exemplary experts' recommendation

Experts' recommendation that addressed this vision is named as "*Paradigm Shift*":

The society learns to reduce consumption and do without over-sited grocery stores, etc.

We learn to use agricultural know-how and to take processing and preservation into account (away from greenhouse, agriculture that is too extensive). Challenges and issues to be addressed:

- Paradigm shift for all operators (consumer, producer)

- Solidarity as a prerequisite
- Timeframes of the recommendations depend on environmental factors and natural disasters

### Scenarios

Citizens' visions and experts' recommendations were used to build comprehensive scenarios for the years 2035 to 2050.

#### Scenario 1

This scenario describes "A paradigm shift by means of using the knowledge of resource conservation in agriculture." The scenario is based on the following framework conditions:

- Wide dissemination of agricultural know-how, knowledge of resource conservation, storage facilities and food preservation.
- Partial self-sufficiency of cities with sufficient green areas by promoting "urban gardening".
- Redesign of urban areas suitable for agricultural use and governing of voluntary work.
- Consumer awareness on protection of the environment through reduction of overconsumption of resources.

In this scenario two main situations compared with existing conditions are distinguished: Voluntary society (Scenario 1a) and strengthening governance of markets (Scenario 1b).

#### Scenario 2

This scenario is focussed on "consumers' free choices supported by precise information on products in the free market. This scenario assumes the following framework conditions:

- Global production
- Advanced digitisation of product information
- A focus on individual consumer's self-determination

The impact of the scenarios' framework conditions on the lives of two protagonists was illustrated in approximately 30 sub-scenarios. Citizens validated this set sub-scenarios as well as the scenarios itself. Based on this validation experts developed recommendations for research and policy (forthcoming).



## Establishing Networks with Addressees as a Success Factor

A particular strength of the project was the close connection of the process to a large body of expertise, namely AGES. This guaranteed access to a group of experts and stakeholders who are directly involved in education, research and health security as well as policy, thus allowing for defining recommendations. As a result, experts were motivated to engage in interdisciplinary discussions, which in turn facilitated the interdisciplinary working phase and the expert/stakeholder workshop.

In order for the process to be able to connect different forms of knowledge, an essential criterion is for experts to have experience in transdisciplinary work and respect citizens' visions as a basis for the process. Another strength are the main addressees of results, i.e. AGES itself, who closely collaborated within the process. Consequently, results are more likely to be considered and therefore have an impact on e.g. the long-term research agenda. This is especially important since a lack of close connection to relevant addressees can represent a major challenge to such a participatory process.

The key success factor is the design of creative and well-functioning communication at each phase. This case study held five citizen consultations in four different cities, which opened the possibility for optimization of the process and allowed for comparison of results based on the same information material and method. The method delivers new knowledge and cross-links different existing forms of knowledge, but should also be understood as a comprehensive communication method; as a result there is the need for sufficient resources, i.e. training of moderators, preparation of information material, time for assessing visions and recommendations. If these resources and competencies are not available, it may be more useful to work with small focus groups.

## Outlook

The presented method is further developed and applied within the project CIMULACT – Citizen and Multi-Actor Consultation on Horizon 2020 ([www.cimulact.eu](http://www.cimulact.eu)), which aims at shaping EU as well as national science, technology and innovation policies through agenda setting based on societal needs by engaging more than 1000 citizens, several stakeholder groups as well as policy makers in 30 European countries.

---

## Sources and References

- Grunwald, A., 2014: Modes of orientation provided by futures studies: making sense of diversity and divergence. In: *European Journal of Futures Research* (2014), 15:30, DOI 10.1007/s40309-013-0030-5
- Jasanoff, S.; Kim, S., 2009: Containing the Atom: Sociotechnical Imaginaries and Nuclear Power in the United States and South Korea. *Minerva* 47, (2009) pp. 119-146
- Engage 2020 (2015) Citizen Visions on Science, Technology and Innovation (CIVISTI) in: Engage2020 – Tools and instruments for a better societal engagement in "Horizon 2020", D3.2 Public Engagement Methods and Tools, p.32-37; <http://engage2020.eu/media/D3-2-Public-Engagement-Methods-and-Tools-3.pdf>, last accessed 21.02.2016
- Gudowsky, N., Peissl, W., Sotoudeh, M., Bechtold, U., (2012) Forward-looking activities: incorporating citizens' visions, *Poiesis & Praxis*, 9, pp. 101-123.
- Gudowsky, Niklas; Sotoudeh, Mahshid (2015a) Citizens' Visions on Active Assisted Living. In: Hayn, Dieter; Schreier, Günter; Ammenwerth, Elske; Hörbst, Alexander (Hrsg.), *eHealth2015 – Health Informatics Meets eHealth*; Amsterdam: IOS Press, S. 43-49.
- Gudowsky, N.; Bechtold, U.; Capari, L.; Sotoudeh, M. (2015) Participatory Foresight – Experiences with a Qualitative Demand Side Approach. In: Technology Centre ASCR, (Hrsg.), *The Next Horizon of Technology Assessment. Proceedings from the PACITA 2015 Conference in Berlin*; Prague, S. 139-143 & S. 426.
- Gudowsky, Niklas; Sotoudeh, Mahshid; Drott, Felice (2015b) Future foods – a transdisciplinary prospect of the (Austrian) food system. In: Faculty of Mechanical Engineering and Naval Architecture (Zagreb), (Hrsg.), *Proceedings of the 10th Conference on Sustainable Development of Energy, Water and Environment Systems*, S. 1-8.
- Warnke, P., Heimeriks, G. (2008). Technology Foresight as Innovation Policy Instrument: Learning from Science and Technology Studies. In: Cagnin, C., Keenan, M., Johnston, R., Scapolo, F. and Barre, R. (Eds.): *Future-Oriented Technology Analysis. Strategic Intelligence for an Innovative Economy*. London: Springer, pp. 71-87

---

**About the EFP:** Policy professionals dealing with RTD, innovation and economic development increasingly recognize a need to base decisions on broadly based participative processes of deliberation and consultation with stakeholders. Among the most important tools they apply are foresight and forward looking studies. The EFP supports policy professionals by monitoring and analyzing foresight activities and forward looking studies in the European Union, its neighbours and the world. The EFP helps those involved in policy development to stay up to date on current practice in foresight and forward looking studies. It helps them to tap into a network of know-how and experience on issues related to the day-to-day design, management and execution of foresight and foresight related processes.

The EFP started originally with financial contributions from the European Commission DG Research and was part of a series of initiatives intended to provide a 'Knowledge Sharing Platform' for policy makers in the European Union. More information on the EFP and on the Knowledge Sharing Platform is provided at [www.foresight-platform.eu](http://www.foresight-platform.eu) 